The 2018 CALAFCO Annual Conference

October 3 - 5, 2018

Tenaya Lodge at Yosemite
Fish Camp, CA 93623

WWW.CALAFCO.ORG
Welcome to the 2018 CALAFCO Conference!

Welcome from the Chair of the Board

On behalf of the CALAFCO Board of Directors, I want to welcome you to our Annual Conference in Yosemite. This is a critical time in our State and the role of LAFCo has evolved into something more important than ever before. As we gather to discuss statewide and local issues critical to LAFCo, I encourage you to take advantage of your time here and all of the resources available to you and your LAFCo.

I thank you for your leadership in shaping the future of LAFCo and hope you enjoy the Conference!

Gay Jones, Commissioner, Sacramento LAFCo
Chair, CALAFCO Board of Directors

Welcome from the Conference Chair

Welcome to the 2018 CALAFCO Annual Conference! The entire CALAFCO Conference Committee thanks you for taking time away to attend and for your engagement in the many sessions offered. The program is filled with topics essential to LAFCos and fabulous speakers and consultants who are experts in their fields.

We hope that you leave with new resources, fresh ideas to tackle the many challenges we are facing, a more robust network and a renewed desire to affect positive change in the communities we serve.

Anita Paque, Conference Chair, Calaveras LAFCo
Member, CALAFCO Board of Directors

Tenaya Lodge Floor Plan
### Mobile Workshop: Info (Meet in lobby, bus boards at 7:15 a.m.)

Join us on this unique and up-close journey into the topic of tree mortality and the impacts to California. Amidst the beauty of Yosemite and the surrounding area we will see first-hand the devastation as we visit several locations in the area and hear from local, state and federal experts. We will end back at Tenaya for a scrumptious BBQ picnic lunch.

### GENERAL SESSION LAFCo 101 – Understanding and applying the basics (Salon IV)

This informative and interactive session is intended to provide elected officials and staff members of LAFCos, counties, cities, and special districts with a better working knowledge of LAFCo history, processes, legal framework and procedures. Participants will also have the opportunity to work together in small groups to discuss and resolve some challenging LAFCo scenarios. Panelists and participants will discuss a number of topics, including the authority and purpose of LAFCo; the LAFCo review process; the laws involved in LAFCo decisions; and updating Spheres of Influence and Municipal Service Reviews. You always learn something by attending a LAFCo 101 session!

#### MODERATOR:
David Church, Executive Officer, San Luis Obispo LAFCo

#### SPEAKERS:
- George Spiliotis, Executive Officer, Riverside LAFCo
- Kara Ueda, Attorney, BB&K
- Susan Vicklund-Wilson, Commissioner, Santa Clara LAFCo

Approved for 2 AICP CM Credits

### Conference Opening: Welcome to the 2018 CALAFCO Annual Conference in Yosemite! (Salons I-II-III)

#### WELCOMING REMARKS:
Gay Jones, CALAFCO Board Chair | Anita Paque, CALAFCO Conference Chair | Kevin Cann, Supervisor, Mariposa County | Pamela Miller, CALAFCO Executive Director

### GENERAL SESSION The natural disaster phenomenon: How it is changing the way LAFCos plan and respond (Salons I-II-III)

Recently, Californians have experienced numerous disasters, both natural and human-created, including wildfires, earthquakes, floods, droughts, and dam failures. This session will focus on the way LAFCos are responding to disasters, be it through facilitating partnerships, renewed awareness for Municipal Service Reviews, Spheres of Influence or changes of organization. Increasingly, LAFCos are playing a larger, more specialized role in disaster recovery, such as resolving barriers to agency consolidations. This will be a facilitated session whereby panel members and the audience will provide feedback on how LAFCos can continue to assist and add value to our communities and meet the service demands of “the new normal.”

#### MODERATOR:
Anita Paque, Commissioner, Calaveras LAFCo

#### SPEAKERS:
- Robert Barry, AICP, Chief Analyst, San Diego LAFCo
- Mark Bramfitt, Executive Officer, Sonoma LAFCo
- Jan Coppinger, Administrator, Lake County Special Districts
- Michelle Frederick, No. CA Consolidation Coordinator, State Water Resources Control Board
- Stephen Lucas, Executive Officer, Butte LAFCo
- Ed Robey, Commissioner, Lake LAFCo
- Ricky Samayoa, Commissioner, Yuba LAFCo

Approved for 1.5 AICP CM Credits

### GENERAL SESSION Municipal Service Reviews – Friend or foe? Using MSRs for more than a bookend (Salons I-II-III)

The Legislature gave LAFCos flexibility in implementing MSRs, and as we all know, “one size does not fit all.” This session will explore the successes and challenges of fulfilling our mandate and significant variations in implementation across the state. The speakers will engage the audience in an honest dialogue of MSR questions we all face: Are we meeting the intended purpose? How should we balance “comprehensive” yet be practical with resources? Are they worth the tremendous effort? What’s the value and how are MSRs being used creatively? What’s the Legislature’s next step for MSRs?

#### MODERATOR:
Christine Crawford, AICP, Executive Officer, Yolo LAFCo

#### SPEAKERS:
- Michael Colantuono, President, Colantuono, Highsmith & Whatley, PC
- Pamela Miller, Executive Director, CALAFCO

Approved for 1.25 AICP CM Credits

### CALAFCO Reception (Pavilion)

### Dinner on your own
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<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
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<tbody>
<tr>
<td>7:00 a.m. – 9:00 a.m.</td>
<td>Continental Breakfast Buffet (Foyer with seating in Salon IV)</td>
<td>Foyer</td>
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<td>8:00 a.m. – 8:45 a.m.</td>
<td>Regional Caucus Meetings and Elections</td>
<td>Salon IV</td>
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<tr>
<td>9:00 a.m. – 10:00 a.m.</td>
<td>CALAFCO Annual Business Meeting (Salons I-II-III)</td>
<td>Salons I-II-III</td>
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<td>10:00 a.m. – 10:30 a.m.</td>
<td>Refreshment Break with Sponsors (Foyer)</td>
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<td>10:30 a.m. – 11:45 a.m.</td>
<td>Regional Roundtables</td>
<td>Salons VI-VII</td>
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<td>12:00 p.m. – 1:30 p.m.</td>
<td>Luncheon Keynote (Salons I-II-III)</td>
<td>Salons I-II-III</td>
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**Southern Region:** Madera/Mariposa  
**Northern Region:** Sugar Pine  
**Coastal Region:** Evergreen/Ponderosa  
**Central Region:** Salons VI-VII  
**Legal Counsel Roundtable:** Salon VIII

**1:45 p.m. – 3:15 p.m.** BREAKOUT SESSIONS

**Agricultural Preservation: From Vision to Action (Salon IV)**

A diverse panel of experts/practitioners will share their deep knowledge and first-hand experience on some hot topics covered in American Farmland Trust and CALAFCO’s recent White Paper – “State of the Art on Agricultural Preservation,” including: preserving farmland in this age of climate change, strategic tools for preserving farmland in your county, and LAFCo vs. Farmland Mapping and Monitoring Program’s definitions for prime farmland, and LAFCo’s role in leading ag preservation.

**Moderator:** Neelima Palacherla, Executive Officer, Santa Clara LAFCo  
**Speakers:** Kai Luoma, Executive Officer, Ventura LAFCo | Kate McKenna, AICP, Executive Officer, Monterey LAFCo | Andrea Mackenzie, GM Santa Clara Valley Open Space Authority | Nathaniel Roth, Geographic Information Officer, CA Department of Conservation | Don Tatzin, Commissioner, Contra Costa LAFCo

**Approved for 2 AICP CM Credits**

**LAFCo’s Role to Encourage and Support Local Agency Accountability and Transparency (Salon V)**

What happens when an MSR reveals that a local agency is not performing to the standard of its principal act? Or what facts in the MSR demonstrate a local agency’s lack of accountability to its constituents? What can - and should - a LAFCo do to encourage a local agency’s accountability and transparency? The panelists will explore the range of statutory and local policy options, as well as web-based services, to encourage local agency accountability, offer their insights into how LAFCo determinations can be guided through political minefields, and describe how local agencies’ accountability to the public can be supported through web-based products and services.

**Moderator:** David Fey, Executive Officer, Fresno LAFCo  
**Speakers:** Sloane Dell’Orto, COO, Digital Deployment | John B. Withers, Former Commissioner, Orange LAFCo

**Approved for 1.5 AICP CM Credits**

**LAFCos & Affordable Housing: What’s the Connection? (Forest View)**

LAFCos are to look at the extent to which a project will help a city or county achieve its fair share of regional housing needs during the review of a proposal, but are not allowed to directly condition land use density, intensity or subdivision requirements. This session will explore LAFCo’s role in addressing the housing shortage in California and present examples where commissions have been a positive partner in helping communities accommodate affordable housing. Small group discussions will give you the chance to share challenges and identify best practices among the different regions of the state.

**Moderator:** Bill Nicholson, Executive Officer, Merced & San Benito LAFCos  
**Speakers:** Robert Barry, AICP, Chief Analyst, San Diego LAFCo | Daron McDaniel, Commissioner, Merced LAFCo | Betsy McGovern-García, Program Director, Self-Help Enterprises

**Approved for 1.5 AICP CM Credits**

**3:15 p.m. – 3:30 p.m.** Refreshment Break (Foyer)
State tools for climate smart growth (Salon IV)

In partnership with CALAFCO, the Strategic Growth Council (SGC) and the Governor’s Office of Planning and Research have developed a paper on climate-smart growth practices to support LAFCos and other local agencies by encouraging efficient development and protecting natural and working lands. The session will highlight information about State tools and resources that support LAFCos’ work, including Urban Footprint, a powerful urban planning software. The session will also feature case studies from several LAFCos of successful climate-smart growth policies and practices.

**MODERATOR:** Emily Tibbott, Senior Advisor, Environmental Science & Policy, Strategic Growth Council  
**SPEAKERS:** Jim DeMartini, Commissioner, Stanislaus LAFCo | Andrew Fetterer, Vice President of Product Management and Marketing, Urban Footprint | Ena Lupine, Communications and Policy Advisor, Strategic Growth Council | Susan Vicklund-Wilson, Commissioner, Santa Clara LAFCo

LAFCo in a perfect world: A facilitated brainstorming session on how to make LAFCos more effective (Salon V)

All of us who participate in the LAFCo world are painfully aware of limitations that constrain LAFCo from achieving its full potential. Many of us have no doubt thought “If only LAFCo could do this, a better result would be achieved.” This session is your opportunity to share those thoughts and ideas with your LAFCo colleagues and to think outside the box about what could be done to make LAFCo more effective. This is entirely an audience participation session in which you will have the chance to brainstorm creative solutions to LAFCo dilemmas.

**MODERATOR:** John Leopold, Commissioner, Santa Cruz LAFCo

LAFCos and fire protection services: Synching up spheres, boundaries, contracts and auto-aid (Forest View)

This session will explore recent changes and emerging trends in fire protection services in California and relationships therein with LAFCos. Distinguished practitioners will discuss the challenges and opportunities underlying the delivery of fire protection relative to LAFCos’ prescribed directives from the Legislature. Topics include: funding fire protection, effects of climate change, implementing SB 239, and spheres vs. boundary drops.

**MODERATOR:** Gay Jones, Commissioner, Sacramento LAFCo  
**SPEAKERS:** Steve Abbott, Fire Chief, North County Fire Protection District | Don Butz, Fire Chief, Lakeside Fire Protection District | Jeff Meston, Fire Chief, South Lake Tahoe Fire Department and President of Cal. Fire Chiefs Association | Keene Simonds, Executive Officer, San Diego LAFCo

6:00 p.m. – 7:00 p.m.  Pre-dinner Reception with Sponsors (Foyer)  
7:00 p.m. – 9:00 p.m.  Banquet and Awards (Salons I-II-III)

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**THANK YOU**

The entire CALAFCO organization is grateful to all of our first responders throughout California for your efforts in the recent rash of wildfires and other natural disasters. In the face of grave danger, you put your own lives on the line to save the lives and property of others. We honor your selfless and tireless dedication to answering your calling each and every day.

Thank you from the entire CALAFCO membership.
FRIDAY, OCTOBER 5

7:30 a.m. – 9:00 a.m.  Breakfast Buffet (Foyer with seating in Salons IV & V)

7:30 a.m. – 8:30 a.m.   CALAFCO Board of Directors Meeting (Forest View)

9:00 a.m. – 10:15 a.m.  GENERAL SESSION Promoting adaptive change in a messy world (Salons I-II-III)

Local governments now operate in a messy, disruptive world. This interactive session explores the need for all public-sector leaders to experiment, cross boundaries, take “smart risks” and adapt over time. You will help identify the big challenges facing your LAFCos in the next five years and the competencies needed by leaders at all levels to address those challenges.

MODERATOR: Debra Kurita, Assistant Executive Officer, Orange LAFCo

SPEAKER: Dr. Frank Benest, Former City Manager of Palo Alto, CA, and ICMA Liaison for Next Generation Initiatives

10:15 a.m. – 10:30 a.m.  Refreshment Break (Foyer)

10:30 a.m. – 12:00 p.m.  GENERAL SESSION CALAFCO legislative update – A conversation with the Assembly Local Government Committee Chair and 2018 legislative impacts on LAFCos (Salons I-II-III)

Here we are at the end of another full legislative year. Join us as we recap the 2018 legislative impacts on LAFCos. We will hear from the Chair of the Assembly Local Government Committee (ALGC), the Honorable Cecilia Aguiar-Curry, on the focus of the ALGC and her unique Capitol perspective as a former LAFCo Commissioner. There will be an opportunity for Q&A with the Chair. We will also get updates from the ALGC’s Consultant and members of the CALAFCO Legislative Committee. Join us as we recap 2018 and look ahead to 2019.

SPEAKERS: Honorable Cecilia Aguiar-Curry, Chair, Assembly Local Government Committee | Jimmy MacDonald, Consultant, Assembly Local Government Committee | Pamela Miller, Executive Director, CALAFCO | Paul Novak, AICP, Executive Officer, Los Angeles LAFCo | Lou Ann Texeira, Executive Officer, Contra Costa LAFCo

Thank You CALAFCO for hosting this invaluable exchange of ideas and information. We are proud to partner with you for this year’s conference.

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<th>SOUTHERN REGION</th>
<th>CENTRAL REGION</th>
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<tr>
<td>Gay Jones, Chair</td>
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<td>Michael Kelley, Treasurer</td>
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<td>Josh Susman, Vice Chair</td>
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<td>Bill Connelly, Butte LAFCo</td>
<td>Cheryl Brothers, Orange LAFCo</td>
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<td>John Leopold, Santa Cruz LAFCo</td>
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<td>Debra Lake, Humboldt LAFCo</td>
<td>Michael Kelley, Imperial LAFCo</td>
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<td>Michael McGill, Contra Costa LAFCo</td>
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<td>Gerard McCallum, Los Angeles LAFCo</td>
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<td>Josh Susman, Nevada LAFCo</td>
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<td>Vacant, City Representative</td>
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### CALAFCO STAFF

- Pamela Miller, Executive Director
- Jeni Tickler, Executive Assistant
- Clark Alsop, Legal Counsel
- James Gladfelter, CPA
- Stephen Lucas, Executive Officer
- Carolyn Emery, Deputy Executive Officer
- Christine Crawford, Deputy Executive Officer
- Martha Poyatos, Deputy Executive Officer

### A VISION FOR CALIFORNIA

#### CONFERECE COMMITTEE
- Anita Paque, Conference Chair, Calaveras LAFCo
- Christine Crawford, Program Co-Chair, Yolo LAFCo
- Carolyn Emery, Program Co-Chair, Orange LAFCo

#### STAFF
- John Benoit, various LAFCos
- Kris Berry, Placer LAFCo
- Scott Browne, P. Scott Browne Esq.
- Roseanne Chamberlain, Amador LAFCo
- David Church, San Luis Obispo LAFCo
- Christine Crawford, Yolo LAFCo
- Carolyn Emery, Orange LAFCo
- David Fey, Fresno LAFCo
- Adele Foley, Glenn LAFCo
- Paula Graf, Imperial LAFCo
- Pamela Miller, CALAFCO
- Bill Nicholson, Merced and San Benito LAFCos
- David Ruderman, Colantuono Highsmith & Whatley
- Keene Simonds, San Diego LAFCo

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- Gerard McCallum, Los Angeles LAFCo
- Ricky Samayoa, Yuba LAFCo
- Susan Vicklund Wilson, Santa Clara LAFC

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